

ANNUAL REPORT 2011



Development • Nutrition • Relief

30
years

DEVELOPMENT

NUTRITION

RELIEF

WATER

WELLNESS



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MISSION STATEMENT

To create partnerships between vulnerable households and caring people to combat malnutrition which, when suffered by children, undermines the nations health, education and economic potential. As such, Operation Hunger concentrates its efforts in marginalised communities serving “the poorest of the poor”.

AIMS AND OBJECTIVES

To promote and improve the nutritional well-being of vulnerable communities by means of educational programmes covering a wide range of activities and media usage.

To engage with communities organisations and authorities in partnership ventures / projects to combat circumstances that contribute to malnutrition, such as debilitating and potentially life-threatening conditions including HIV / AIDS, TB and Malaria; environmental situations such as inadequate water and sewage facilities and social factors such as unemployment, single parent and child headed families.

To promote and participate in sustainable self help projects that contribute towards the quality of life and independence of individuals and communities.

WHO IS OPERATION HUNGER?

Operation Hunger came into existence in 1980, as a registered fund-raising organisation, and has a history of concern for the nutritional condition of people in South Africa. The organisation has established an extensive network and infrastructure that provides staff with unique access to vulnerable people in some of the most remote areas in the country.

During 1994/95, Operation Hunger broadened its approach from relief work to include more focus on development work.

During 1999, Operation Hunger registered with the Department of Welfare in terms of the Nonprofit Organisations Act No.71 of 1997, and has become one of a growing number of NGOs that meet the criteria required to partner government departments in the alleviation of poverty. Operation Hunger works with communities to initiate locally specific development programmes designed to create an environment conducive to poverty alleviation. The organisation has strengthened its capacity in the areas of water supply, environmental sanitation, health/hygiene education, income generation, small-scale agricultural projects and goal oriented food support to provide much needed assistance to vulnerable communities throughout the country. All of these programmes are geared towards developing sustainable, community driven and potentially profitable projects.

Furthermore, South Africa is increasingly recognising the need for collaborative efforts between development agencies and Operation Hunger works with key role players such as the State and other development NGOs as partners in the process of poverty alleviation.

Operation Hunger has extended its work to include HIV/AIDS prevention and AIDS home-based care projects as well as TB projects. This is because both diseases have devastating consequences with regard to poverty and malnutrition.

Currently Operation Hunger is looking at a vision and mission which epitomises the improved methods of working with and assisting communities to become self-sustaining, independent and to run profitable projects themselves.

Other specific community based projects include:

- Targeted family feeding which include child assessment and development programmes.
- Soup kitchens, community kitchens and food gardens, to assist communities in self-help food provision.
- Water projects to ensure clean water supplies in households.
- Income generating projects such as bakery, poultry and brick-making projects.
- Sanitation and health and hygiene projects.
- Wellness programmes



CHAIRPERSONS

ANNUAL REVIEW

Last year I was able to report that the number of soup kitchens established by Operation Hunger and operated by volunteer workers throughout South Africa, was over 60. This number has now risen to 86, with the number of people benefiting from these kitchens up from 185 000 to well over 200 000. Again we are especially grateful to the SPAR Group who financed the establishment of another six units in the year under review, bringing the total number of soup kitchens that they support to ten. Construction will commence on a further six in the coming year. In the Eastern Cape, which still operates the largest number of kitchens, the number of meals distributed per week to individuals is now a minimum of three and this will increase to five by the close of 2011. In all of the remaining five regions in which we operate, meals are already distributed five times a week.

The provision of potable water remains a priority for Operation Hunger and a further 140 rainwater tanks were either built or supplied, as well as another 245 Hippo water rollers being supplied and delivered. A windmill was erected and 7 existing boreholes were refurbished. As in previous years, these are all in areas of either poor rainfall or poor accessibility to boreholes or rivers. A total of R1.6m was spent on these facilities, including for costs of labour, transport and, where necessary, guttering and piping. In most cases, the provision of tanks is still contingent upon the recipients establishing vegetable gardens and a further 90 gardens were added during the year, with more to follow as tanks are filled.

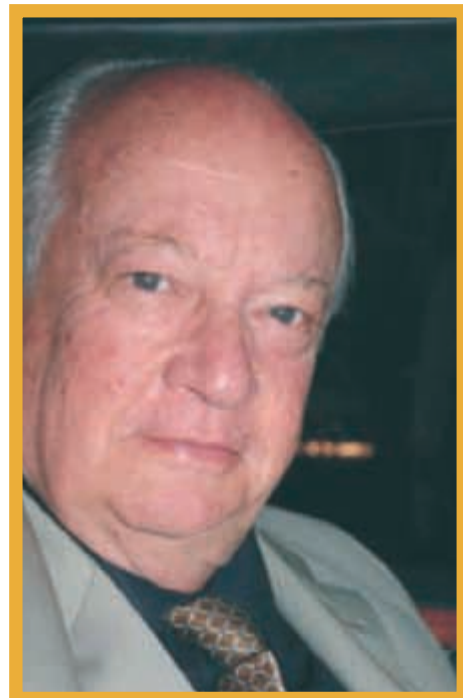
As will be seen from the annual report, income for the year amounted to R14 m, which included R7,6m from the National Lottery Fund, R3,1 from SPAR, R900,000 from Irish Aid, R534,000 from USAID and NDA Limpopo R373,000. To all of these sponsors, as well as those companies and individuals who support us, often on a regular basis, our very sincere thanks. Without your help, Operation Hunger could obviously not exist.

As we will hopefully receive additional financial support in the coming year, we are planning to expand our activities still further by including for one or two larger projects. These will incorporate large community gardens, (of approximately two hectares in extent,) which will not only feed the families of those working in them and support their local soup kitchens, but will also be geared to generate surplus, saleable produce to help promote financial independence. These larger developments may also include for chicken farming and small libraries, the latter making use of some of the thousands of books that are being made available to us.

A community has already been identified to pilot the first of these projects and it is hoped to start development during the 2011 / 2012 financial year. Budgeted cost is R0.5m, which includes for fencing, boreholes and windmills, a chicken battery operation and all setting-up costs. It is hoped that, through developments of this kind, Operation Hunger will not only be able to continue with its basic feeding programmes, but will also be able to assist people to become self-supporting and independent.

Once again, I wish to express my sincere thanks to our Management and Staff for their dedication and committal and also to my fellow Trustees, especially Mavis Arthur and Errol Gerhard for their regular support.

Gordon Hood



COMMUNITY INVOLVEMENT

Operation Hunger's emphasis on participatory work is a product of the organisation's 20 years of experience in working with vulnerable people throughout South Africa. Operation Hunger has long understood the importance of forming constructive partnerships with vulnerable South Africans to address the problems associated with chronic malnutrition and poverty in an effective manner. The organisation has recognised that vulnerable people are not passive recipients, but active agents of change. The participatory programmes employed by Operation Hunger enhance the capacity of the organisation to engage in long-term processes that clarify when, how and if Operation Hunger can assist local development initiatives. Operation Hunger's approach to development is based on the principles of reconstruction and development, Masakhane and integrated community development.

The organisation believes in linking development initiatives to alleviate and combat poverty and malnutrition in a holistic manner. The route follows a problem identification, planning and implementation programme cycle and is based on the development of capacity and skills within the community.

THE ROLE OF VOLUNTEERS

Volunteers assist Operation Hunger nationally and regionally, both in committee structures and in fundraising activities. Cooks in soup kitchens, workers building water tanks, committees and Board members are all volunteers.

ORGANISATIONAL STRUCTURE

Organisational Capacity

A registered Constitution provides for a Board of elected members to oversee the affairs of the organisation.

Operation Hunger has a national office in Germiston and regional coordinators in the Eastern Cape, Kwa Zulu Natal, Limpopo, North West Province and the Western Cape.

The regions have varying capacities and staff components, depending on the amount of work and funding available to them. All Operation Hunger field staff received training in Participatory Rural Appraisal (PRA) methodologies and are capable of managing the development programmes and community based initiatives in the regions.

National and Regional Roles

The National Manager reports to the Board. The national office offers technical and administrative support to regional programmes as required as well as monitoring and evaluating all programmes.

Operation Hunger head office:

- Coordinates the activities of the organisation at a national level.
- Serves a national advocacy role.
- Monitors and evaluates all regional activities
- Provides training support as appropriate
- Liaises with donors and provides the necessary reports to account for grants and donations.
- Is responsible for the financial accounts of the organisation.
- Hosts the Board meetings and the Annual General Meeting.

Regional staff are responsible for:

- Implementing development programmes in their region in liaison with head office.
- Serving a regional advocacy role.
- Liaising with donors where appropriate.

Public donations enable the vital work of Operation Hunger to continue.

Credit Cards donations can be made via the secure online facility on the Operation Hunger Website, **www.operationhunger.co.za** or donations may be deposited directly into the Operation Hunger bank account:

Bank : FNB (First National Bank)

Branch : Bedford Gardens

Account No: 50541591258

Branch No : 252155

Please email details of your deposit to ohfinance@mail.ngo.za

or fax your deposit slip to Fax +2711 902 2537.

Kindly provide all your details to enable us to send you a thank you letter and receipt.

PROJECT ACTIVITIES

In order to involve communities and individuals in the projects and to ensure community involvement and ongoing sustainability, Operation Hunger introduces all projects through the following stages:

Pre Project Phase

This includes participatory meetings and workshops (PRA) and community needs and skills assessments followed by a discussion of what is feasible within Operation Hunger's budget and what will be referred to other partners.

Phase 1

- Formation of a project steering committee which would include community health workers, the nutrition committees, teachers from local schools, local leaders and youth groups.
- Collection of baseline data with assistance from these groups.

Phase 2

- Planning sessions
- A Project Committee is chosen.
- Training for capacity building and empowerment of the project committees and participants is commenced.

Phase 3

- Training of communities which involves community workshops, the promotion of a "child-to-child" programme in schools, AIDS days, nutrition and wellness, basic management skills and wellness programmes.
- The project steering committee's roles and responsibilities are consolidated to ensure the sustainability of the project.

Phase 4

- Operation Hunger ensures support for the project by involving other stakeholders in the project, such as the local clinic, the local authority and councillor and other relevant NGOs.

Phase 5

- Operation Hunger hands over the project to the community.
The process of the project cycle and the establishment of the project steering committee enables the community to take ownership of the project. Operation Hunger's role as facilitator and coordinator of the project allows the involvement of the community in the monitoring and evaluation process.

The involvement of key role players and community ownership guarantees the sustainability of the project.

TARGETED FOOD SUPPORT

Prior to 1994, Operation Hunger's feeding programmes were broad-based and involved mass feeding at schools and other institutions with limited targeting. Operation Hunger no longer sees food parcels and mass feeding as the only solution to malnutrition but rather identifies beneficiaries such as orphans and vulnerable children, the elderly and disabled and single parents who can benefit from schemes which are holistic and involve community-run soup kitchens with their own water supply and garden so that they become sustainable.

FEEDING

Operation Hunger continues to initiate and support holistic and community based feeding programmes wherever there is a need. Funding continues to be received from caring donors and the number of feeding programmes supported has increased.



Region	Project	Beneficiaries	Male				Female				Child				Disabled		
			W	B	C	A	W	B	C	A	W	B	C	A	W	B	C
NW	6 kitchens	Beneficiaries		67	110			111	123			89	95			11	8
		Meals per year		17420	28600			28860	31980			23140	24700			2860	2080
EC	42 kitchens	Beneficiaries		1096	100			1257	100			4023	129			268	
		Meals per year		170976	26000			196092	26000			627588	33540			41808	
Western Cape	23 kitchens	Beneficiaries		234	264			399	485			1740	1737			31	17
		Meals per year		60840	68640			103740	126100			452400	451620			8060	4420
KZN	5 kitchens	Beneficiaries		465				1210				484				506	
	Large	Meals per year		121940				314600				125840				131560	
	Total	Beneficiaries		1862	474			2977	708			6336	1961			816	25
		Meals per year		371176	123240			643292	184080			1228966	509860			184288	6500

Nutritional surveys and growth monitoring are seen as critical to the correction of problems of malnutrition and Operation Hunger works closely with the Nutrition Section of the University of Venda to ensure that these, together with basic nutrition education, are done.



Feeding alone will not solve the problems of chronic and acute malnutrition suffered by so many South African children; diseases such as AIDS, Tuberculosis, cholera and water bourne diarrhoeas continue to plague our country, and the staff of Operation Hunger are deeply involved in teaching cleanliness, handwashing and wellness practices in an attempt to combat the spread of these debilitating diseases.

WATER SUPPLY



It has been well documented that access to clean water is a major priority in the fight against malnutrition. Operation Hunger continues to be involved in water, sanitation and hand washing programmes that are geared towards stopping the spread of disease and assisting rural communities to combat malnutrition in their children. Communities are taught how to use ‘grey’ water in their gardens, how to cleanse the water from rivers and boreholes with disinfectant and sunlight and how to use the water and food they have sparingly and nutritiously.



Region	Project	Activities	Male
North West	Rain water tanks	8	56
	Hippo water rollers	100	500
Western Cape	Rain water tanks	4	80
Limpopo	Rain water tanks	330	1830
	Hippo water rollers	145	624
	Boreholes	7	1338



WELLNESS PROGRAMMES

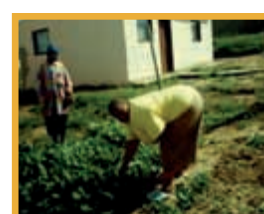
Effective health and wellness programmes depend on offering people realistic, low-cost behaviours and compelling reasons for adopting them. Operation Hunger's wellness programmes promote simple behavioural changes that can significantly improve household health, such as:

- using home-grown vegetables, eggs and chicken in a nutritious and simple manner;
- hand washing;
- breast-feeding for as long as possible;
- simple anti-stress exercises which develop coping mechanisms for the difficulties of daily life in severe poverty

AGRICULTURAL PRODUCTION & INCOME GENERATION PROGRAMMES

Garden development at homes and for bigger groups at schools, clinics and on community properties forms a large portion of Operation Hunger's activities. Wherever a water tank is built, the householder is encouraged to start a home garden and community gardens are started at all feeding programmes. Schools are assisted to start gardens with the school learners building their knowledge of what vegetables to plant and at what time of the year.

Region	Project	Activities	Male				Female				Child				Disabled			
			W	B	C	A	W	B	C	A	W	B	C	A	W	B	C	A
NW	Large	1		8				15				17						
EC	Home	15						18				90						
Western Cape	Large	7		122				288				740				31		
KZN	Large	3		45				57				435				37		
Limpopo	Large	11		5				90				1167						
	Home	53		50				53				265						
Total	Large	22		230				521				2714				68		
	Home	68																



OPERATION HUNGER MEMBERSHIP

Annual Subscription for Membership

Individuals and organizations are invited to join Operation Hunger as Life, Corporate or ordinary members. Each member is entitled to the right to vote at any Annual or Special General Meeting and each member will be kept informed of the organisation's activities through a newsletter

Ordinary members	– R200
Corporate members	– R5,000
Life members	– R10,000

HIV/AIDS & TB PROJECTS

HIV/AIDS & TB Projects: Projects funded by USAID have been functioning in KZN and the Western Cape. These included working with the local clinics to identify, follow-up and assist patients defaulting on treatment; assist families of patients with TB and AIDS to obtain grants or other assistance, food and start gardens; educate the communities through TB and AIDS Days, small group education and nutrition and wellness training.



Wellness programmes: workshops and small group education in nutrition, water cleanliness, “own health”, trauma control and coping mechanisms and prevention of disease have continued in all the projects and have assisted communities to promote health in their families and homes.

REGIONAL REPORTS

KWAZULU NATAL

During the past year there have been significant developments within existing projects. Operation Hunger is grateful for funding received from our donors, viz, The Spar Group Limited, URC/USAID and the National Lottery Distribution Trust Fund. This support has afforded us the opportunity to continue to work with the most vulnerable/impoverished communities.

NZIMAKWE & AMADIBA

With children being one of the most vulnerable groups in our society, feeding programmes for children at Tongasi in Nzimakwe on the KZN coast have received ongoing support. For many of these children who are accustomed to sharing their only meal with their siblings, this is often the only time during the day that they are able to enjoy a wholesome meal without the fear of going hungry. The volunteers receive on-going training in nutrition education thus equipping them with the necessary skills and knowledge relevant to meeting the nutritional needs of the children. A resident from the community has generously allowed us the use of part of his property for the development of a food garden which will supplement this feeding programme. The overgrown vegetation has been cleared, the land ploughed and seeds planted.



The TB/HIV/AIDS nutrition programme has brought much-needed support to the lives of many patients and families in both Nzimakwe and Amadiba who are faced with the challenge of living with diseases while facing abject poverty. The team of Volunteer Community Workers are presently visiting a total of 50 households between the Eastern Cape and KZN.

On commencement of the project, it was discovered that a large number of these patients were defaulting on their treatment. The most common reason was poor nutrition as a result of extreme poverty within their households often due to a high unemployment rate which is prevalent within all participating communities.

Soup kitchens funded by the National Lottery Distribution Fund, have been developed at three participating clinics aimed at providing nourishment for the many TB/HIV patients who access their treatment at these centres. The following numbers of patients access this facility on a monthly basis: Port Edward: 458, Amadiba: 360, Ntabeni: 877.

In addition, all patients/households participating on the programme have been supported with the development of household food gardens. The Ugu Sub-District Department of Agriculture has given their support and assistance in facilitating training sessions.

EKUKWEZENI

A SPAR funded feeding scheme in the Eastern Cape:

There are presently a total of 225 residents from the village accessing the feeding programme on a monthly basis. Of these, 100 are children. The remaining 125 are the sick and elderly. Parents of these children have reported a significant increase in the general health of their children. An increase in weight, coupled with a reduction of contagious childhood ailments has been attributed to the strengthening of their immune systems. These parents have extended their appreciation for the development of the programme.

Volunteer cooks at the kitchen have been trained in the use of the Elim water bottle for hand washing as well as the Wonder Box for cooking. Both apparatus are in operation at the kitchen. Developments at the communal food garden are going well. A total of twenty residents have volunteered their time to work in the garden on a weekly basis. Two new communal gardens are being developed in the villages of Kulodinga and Tsitshana.



POMEROY

100 hippo water rollers were distributed to child headed households, the sick and elderly. The Augustinian Sisters at NoyiBazi clinic requested assistance from Operation Hunger with the development of a soup kitchen. With an average of 150 patients accessing the services of the clinic on a daily basis, the kitchen will provide some relief to the large number of women, children and elderly. Many of these patients are from impoverished households and travel long distances to the clinic.

A PRA workshop was facilitated by Operation Hunger for the residents of Pomeroy and surrounding villages. Access to water is a challenge for many residents living in the remote villages.

Outcome of the PRA: the need to develop a feeding programme and communal food garden in the village of Ezimbubeni. A feeding scheme has commenced and the local Department of Agriculture is assisting with the training of residents as well as the provision of seeds.



LIMPOPO

Hand Pump Refurbishments

During the PRA workshops in the villages, Operation Hunger identified 41 hand pumps in Sekhukhune, Tubatse and Capricorn areas in need of refurbishment. During 2010 and 2011, Operation Hunger refurbished 7 hand pumps and drilled one bore hole using funding from Irish Aid. These ensure a clean water supply to 10 000 community members.



Rain Water Harvesting Tanks



During 2010, Operation Hunger evaluated its Irish Aid funded rain water harvesting projects in Ga-Molepane and Ga-Riba villages where the objectives of building rain water harvesting tanks had not been realised due to inability of many households to fit gutters and down pipes to their tanks. 238 tanks were fitted with gutters, downpipes and taps, enabling 700 people to benefit from clean water. In addition sixty nine (69) rain water harvesting tanks with gutters and down pipes were erected in Thoto village.

With funding from the National Development Agency (NDA), Operation Hunger is currently constructing ten (10) tanks in Mahloakwena and thirty (30) tanks in Ga-Mampuru.

Communal Gardens

NDA and Operation Hunger facilitated agricultural training for Mahloakwena and Ga-Mampuru community garden volunteers. Twenty (20) community volunteers and home based care givers attended the agricultural training. In Ga-Mampuru the drilling and equipping a borehole with a submersible pump and the erection of a tank for a garden project is currently being done which will benefit 233 people.

Ga-Molepane: Chirela and Tsupaneng Communal Gardens

National Lottery funding has assisted Operation Hunger and community beneficiaries to successfully establish two communal gardens in Ga- Molepane sections which are: Chirela and Tsupaneng.

Chirela communal garden is supplied with water through a wind mill system with a 10 000 litre tank as water storage for garden irrigation and community use. Seeds and agricultural equipment have been supplied, the garden is well fenced and thirty four (34) women are feeding their families and selling vegetables of different kinds.

Tsupaneng garden with 28 gardeners, has been established with the assistance of National Lottery funding. The garden is well fenced and situated next to a refurbished and functional hand pump along Monapenape stream in Ga-Molepane.



- Ga-Riba Communal Garden

A communal garden in Ga-Riba in Mditsi section, one of Operation Hunger's big old gardens, started during 1990 and situated next to a refurbished and functional hand pump, is being supported. There are currently twelve (12) women who use the garden but need assistance with fencing as this is made up of dry wood and does not keep the animals out.

Home, School and Crèche Gardens:

These are at Thoto Primary School, Swike Primary School, Manthlanyane Secondary School, Monapenape School Garden, Molepane School, Sekwena School, and Masekwaile crèche and assist in feeding 1345 children. Seeds and tools were given to the teachers and children are learning to grow vegetables.

Home gardens are monitored and home owners are given seeds when tanks were built but, due to lack of rains, they are using water from hand pumps and the river. Those gardens are in the following villages:

- 8 existing home gardens attached to rain water harvesting tanks (RWH) in Mashawana village, Vhembe district
- 19 existing home gardens that are attached to RWH tanks in Ga-Molepane.
- 10 home gardens attached to RWH tanks in Thoto village.
- 2 home gardens that are supported with seeds in Riverside, Jane Furse.
- 13 home gardens attached to RWH tanks in Riba village.



Tyre gardens

Operation Hunger has set an example of how to use tyre gardens in Jane Furse where vegetables are grown. Tyres are collected and some are given to home gardeners for establishing tyre gardens.



Soup Kitchens

- Finale Drop-in Centre and Soup Kitchen

During the Irish Aid Funded Global Hand Washing Day held in Finale, De Oaks in 2010, Operation Hunger and other LINGO organisation members identified the need to support malnourished children in the village.

With National Lottery funding, Operation Hunger and THLAVHAMA have facilitated a proper investigation into the status of the majority of children in Finale and found that there is a need to strengthen a local drop-in Centre with a soup kitchen. With help of Drop-in Centre coordinators and community volunteers Operation Hunger has started a feeding scheme where 120 children will be supported.

Nutrition, Health and Hygiene Training

- Operation Hunger facilitated nutrition, health and hygiene training in Thoto, Mamone and Ga-Mampuru. Community people including the rain water tank building volunteers attended the training. The interns from the University of Venda disseminated basic nutritional information to the community.

Hippo Water Rollers Distributions

- Sixty (60) hippo water rollers have been distributed to households in Mashawana village, Thulamela municipality, Vhembe District and one hundred (100) in Setebong village, Sekhukhune. About five hundred (500) people are benefitting from the Hippo project.

Distribution of Books and Biscuits/Food Parcels

- Masekwaile and Lotanang crèches and Sekwena Primary School were given books and food parcels collected by Head Office staff members from different donors.



WESTERN CAPE

Operation Hunger's development input in the Western Cape focused on the metro communities. Its development strategy sought to address malnutrition in a holistic manner. Community PRA (participatory rapid assessments/appraisals) workshops were held at the beginning of each project as an entry into these communities. The workshops enabled communities to establish their own baseline data, planned interventions and monitoring systems. Data from Khayelitsha, Capricorn, Philippi, Mfuleni, Site C, Eersterivier and Delft revealed that poverty in all targeted communities such as informal settlements and RDP housing communities is increasing. Unemployment was identified as the key contributor and is said to be mainly affecting the youth. Early childhood pregnancies, drug and alcohol abuse and crime are common factors in most of the targeted areas.



Support for interventions was received from the National Lottery, USAID, NDA, SPAR, Department of Health, Woolworths, Food Bank, Semester at Sea, Mel sham, some local businesses, co-operatives and individuals. This support has enabled Operation Hunger to provide relief, food security, water, health / hygiene and wellness programmes to the targeted communities.

Nutrition Surveillance programmes



Volunteers from the shipboard education /Semester at Sea have been a pillar of support in this programme. They have assisted in nutrition surveillance surveys in seven metro communities. 2030 children were weighed during the year where only 40% of the children weighed were the expected weight for age. The majority of the children weighed were between "at risk for malnutrition" to being severely malnourished. The students also distributed 200 "once off" food parcels to needy families.

Feeding schemes

Operation Hunger has supported 23 feeding schemes during the year. These include soup kitchens, aftercare institutions, crèche and family feeding.

- Two of these feeding schemes (LA & Site C) are supported by SPAR and feed about 750 people daily.
- Sixteen (16) feeding schemes are supported through the National Lottery funds and feed about 3500 people 3 days per week.
- Sixty (60) families receive feeding through Food Bank and Woolworths at Atezindlovini informal settlement.
- Five feeding schemes which support approximately 1550 people three times weekly are given donations from Food Bank and Woolworths.



Vegetable production

Operation Hunger supported 9 vegetable gardens that are linked to some of the feeding schemes. They were provided with seeds compost & training. These are in Ezindlovini, Grabouw, Joe Slovo, Kuyasa, LA crèche, Mfuleni care group, Browns farm, Spandau and Calitzdorp. These gardens involve 65 participants benefitting 1729 people. Support was received from NDA and the Semester at Sea students.

Self help projects

Self help for income generating projects was identified and initiated by some of the feeding projects with minimal project specific support. Operation Hunger provided basic business management training, facilitation and some skills training. The following projects were assisted; Ezindlovini weaving project, Kuyasa bead work project, Marcus Garvey wire craft and Yizekhaya sewing. 30 participants are involved in the projects. Some of the local projects were assisted to register themselves.

RWH project in Calitzdorp

The project is complete having 14 rainwater tanks and one large garden. This project was hampered by numerous factors ranging from weather conditions, suppliers and funding delays and thus exceeded its time frame. It is linked to a community garden that has benefited 500 families in the community.



TB and HIV/AIDS

USAID funded a project which was initiated at the Site C clinic. The project's aim is to reduce TB and HIV/Aids treatment defaulters in the area. The project involved 20 participants and has reached about 600 people through TB & HIV/Aids awareness campaigns and has dealt with 80 defaulters. 30 of the defaulters are linked to the Site C feeding scheme.

Trauma and stress management workshops were conducted with 20 groups in the region.





MEMORIES

2010 - 2011

NORTH WEST

Bomme Dinatle Vegetable Garden(Rustenburg)

This garden is functioning well and benefits 8 families of which 7 are female headed. Vegetables are sold to the community of Meriting and they supply the local Spar Supermarket with vegetables. They have also started negotiations with Food Bank to supply them with some vegetables.

Operation Operation Hunger supported this project with gardening equipment, seedlings, vegetable seeds and the ploughing of the land.



Hippo Water Roller Distribution

Operation Hunger conducted PRA workshops in three communities: Ntsweletsoko, Madibogo and Sethlagole villages, in which participants indicated that fetching water was a challenge for some community members such as the elderly, child headed households and frail patients. Operation Hunger distributed 150 hippo water rollers in these three communities.



Spar Soup Kitchens

Operation Hunger in conjunction with Spar Head Office has started soup kitchens in the communities of Pjapjamela (Limpopo), Mvagatini (Mpumalanga) and GongGong (Northern Cape). Before the start of these soup kitchens PRA workshops were held with each of these communities in which they indicated the need for food support. Soup kitchens are supplied with groceries on a monthly basis and food is prepared three times a week for beneficiaries.

Each soup kitchen is currently working on establishing a vegetable garden to compliment their food supply and also to sell to the community.



EASTERN CAPE

This year has been a year where there has been an increase in donations; people seem to be more aware of Operation Hunger and the community needs especially in the poorer areas where Operation Hunger is assisting soup kitchens.

Feeding Schemes

Helenvale:

HERBERG SOP KOMBUIS: this is a SPAR funded soup kitchen in an extremely poor area of Port Elizabeth which was launched in September 2010. After initially feeding twice weekly the kitchen is now functioning 5 days a week and feeding 90 – 120 children and 10 – 30 sick adults a day. Weighing of children takes place monthly and the children's nutritional status has improved. They have a vegetable garden situated in the grounds of the Primary School which is monitored by the Chairman of the Soup Kitchen Committee. The group at Helenvale also does sewing and knitting having been supplied with materials and a sewing machine by Operation Hunger.



SOUP KITCHENS: As from the beginning of the year, most of the 42 soup kitchens are cooking daily. Some of them face the challenge of pots that are too small and lack of electricity/paraffin/gas. All the soup kitchens have home vegetable gardens and are supplied with seeds. One soup kitchen group have started a community garden at a school, and have asked for help with fencing the area. Volunteers are doing hand sewing and knitting and are doing well. They are supplied with material and wool whenever possible. Donated clothing is also shared among the soup kitchen and crèche committees to distribute among the needy.

CRÈCHES: These are supplied with soup powder and bread, plus cereal or other food donations received. Some have home vegetable gardens. Weighing of under-nourished children is done regularly.

Workshops and awareness activities:

- Teaching children to make furniture out of cardboard and newspaper was done on 7 April & 6 May 2010 at Maranatha Home for Street Children.
- Work of Operation Hunger & recycling done on 12 April 2010 at Lorraine Methodist Church.
- Fundraising Tea at Samaritans Tea Garden 5 May 2010, St David's Congregational Church 13 July 2010, Park Drive Village 20 October 2010
- On 1st December 2010 an AIDS Awareness Day was held at the Resource centre, Helenvale. This went off very well with speakers from the Clinic and School taking part.



- On 18th March 2011 a workshop for soup kitchen and crèche staff was conducted at the Operation Hunger offices where the following was done:
- Hand washing was demonstrated.
- Self-help projects were discussed.
- Wonder boxes were demonstrated.
- On 24th March 2011 a TB awareness day was held in Helenvale, with the Clinic staff and school working well together. This included a hand-washing demonstration at the school.



Story of the year: Koliswa Dyeku

In December 2010 I met a 13 year old boy at one of the soup kitchens I visit who had no parents, being chased away by his relatives. His sight was not good and he hadn't eaten for days, his clothes were torn and he was barefoot. A member of the soup kitchen and I took him to a home for abandoned/orphaned children to seek help. The child is now fully clothed, fed and is attending school, with school fees being paid by this centre.

If each one of us can help one other person, the world will be a better place.



BOARD OF TRUSTEES

POSITION ON BOARD	PERSON	PROFESSIONAL EXPERIENCE
PERMANENT TRUSTEES:		
Honorary Life Member & Honorary President	Mr Mervyn King	Chairman of the IIRC (International Integrated Reporting Council). Judge & Professor
Life Member	Mr Gordon Hood	Retired: CEO OK Bazaars
Founder & Honorary Life Member	Dr Selma Browde	Previously Professor of Radiation Oncology at Wits University
Member	Anglican Diocese of TVL	Representative: Pat Lennox
Member	Central Islamic Trust	Representative: Mr Y Talia
Member	Methodist Care	Representative: Bridget Nanchou
Elected Trustees:		
Chairperson: Operation Hunger Board & Management Committee's	Mr Gordon Hood	Retired: CEO OK Bazaars
Deputy Chairperson	Professor Mavis Arthur	Retired: Head of School of Clinical Sciences, Faculty of Health Sciences, University of JHB
Member	Mr Errol Gerhard	Retired: Accountant-Anglo American
Member	Mr Raymond G Hipkin	Chairman: Viva Bingo
Member	Mr Ilan Ossendryver	Multimedia
Member	Mr Merafe Ramono	Attorney

MEETING SCHEDULE

April 2010 – March 2011

MONTH	MANAGEMENT/BOARD/AGM
May	Tuesday 11 th (Manco/Board)
August	Tuesday 3 rd (Manco)
September	Tuesday 7 th (Manco)
October	Tuesday 12 th (Manco)
October	Thursday 21 st (Board and AGM)
November	Monday 26 th (Manco)
February	Tuesday 15 th (Manco)
March	Monday 28 th (Manco)

OPERATION HUNGER SUPPORTERS

In terms of the Income Tax Act, Operation Hunger has a section 18A registration which will allow tax Relief to all donors. Please contact Operation Hunger administration regarding your donation.

OPERATION HUNGER SUPPORTERS LIST		
APRIL 2010 - MARCH 2011		
CORPORATES	INDIVIDUALS	FOUNDATION , TRUST & LEGACIES
A COCT & VENNOTE	ABBOTT, JACK	CRAWFORD BROWN TRUST
AGBS	ALLEN, CATHY	EDDIE POKROY CHARITABLE TRUST
BRELKO	BARNARD, RHG	G & J CIECINSKI TRUST
CAPACITY	BUCHNER, ELAINE	M & F BHETTAY CHARITABLE TRUST
QTY GROUP HOTELS	BURGER, A	MCDONALD CHARITABLE TRUST
DALIB INVESTMENTS (PTY) LTD	CEBEKHULU, Z E	TIMOTHY HANCOCK CHARITY TRUST
DAVENPORT JEFFS BIKES	CHARTER, JAMES	THE CARL & FAMILY FUCHS FOUNDATION
	DOYLE, BB	THE MLP FAMILY
GRANT THORNTON	DR CALLANAN, K	THE VICTORIA AUGUSTA TRUST SET
HANS MERENSKY HOLDINGS	DR GULLAN, ML	PROJECT FUNDING
KRUGERSDORP HIGH SCHOOL	DUIGAN, AM	IRISH AID GOVERNMENT
OHLHORST AFRICA (PTY) LTD	DUIGAN, AM	NATIONAL DEVELOPMENT AGENCY
PALMIN FURNITURE INDUSTRY CC	DUVAL, CY	NATIONAL LOTTERY DEVELOPMENT FUND
PARK DRIVE VILLAGE	FARBER , CF	SEMESTER AT SEA
PINE LODGE	GLOVER, G	THE SPAR GROUP
QUEST PERSONNEL	HARRIS, DM	USAID
SAMARITANS	HARTLEY, CL	
SA WINER	HENECK, GP	GOODS IN KIND
TVL ELECTRIC MOTORS	HEUER, HM	FOOD BANK SA
UNITED INTERNATIONAL PICTURES	HEWTT, B	FARRAIGERS
VMA BINGO	HOFMEYR, M	NULAI D EGGS
ZAWADI I THEMBA COLLEGE	HOLMES, FM	THE ROTARY CLUB
	HUFFORD, JF	
	HURLEY, CHRISTINE	
	ISAACSON , N	
	JONES, WA	
	LENASIA, SYBIL	
	LURIE, REV BN	
	MACNAMA, R	
	MAKHUBU, ELIJAH	
	MARTIN, SUE	
	MASON YD	
	MCWHIRTER, MA	
	MOODLEY, KIMESH	
	MURRAY, MARGARET	
	PERUMAL, CJ	
	SCHLIESING, SONJA	
	SHIPHAM, I	
	SINGH, RI	
	SINGH, S	
	STRACHAN, AK	
	VAN DER WALT, HD	
	VAUGHAN, M	
	VERNER, JA	
	VON MALTITZ, M	
	VR RAMA	
	WEGNER, MN	
	WIECHERS, HNS	
	WOODS, JB	

Report of the Independent Auditors

To the trustees of OPERATION HUNGER

We have audited the accompanying financial statements of OPERATION HUNGER, which comprise the trustees' report, the statement of financial position as at 31 March 2011, the statement of comprehensive income, the statement of changes in equity and statement of cash flows for the year then ended, a summary of significant accounting policies and other explanatory notes, as set out on pages 5 to 13.

Trustees' Responsibility for the Financial Statements

The organisation's trustees are responsible for the preparation and fair presentation of these financial statements in accordance with South African Statements of Generally Accepted Accounting Practice, and in the manner required by the Companies Act of South Africa. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the trustees, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis for Qualified Opinion

In common with similar organisations, it is not feasible for the organisation to institute accounting controls over cash collections from cash receipts, donations, bequests and other fundraising activities prior to the initial entry of collections in the accounting records. Accordingly it is impractical to extend an examination beyond the receipts actually recorded.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the organisation as of 31 March 2011, and of its financial performance and its cash flows for the year then ended in accordance with South African Statements of Generally Accepted Accounting Practice, and in the manner required by the Companies Act of South Africa.

Supplementary Information

We draw your attention to the fact that the supplementary information set out on pages 14 to 15 does not form part of the financial statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.



HANCKE POTGIETER
Registered Auditors

Per: PR Potgieter
Partner

20 October 2011

76 Lynburn Road
Lynnwood Manor
Pretoria
0081

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Trustees' Responsibilities and Approval

The trustees are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the financial statements and related financial information included in this report. It is their responsibility to ensure that the financial statements fairly present the state of affairs of the organisation as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with South African Statements of Generally Accepted Accounting Practice. The external auditors are engaged to express an independent opinion on the financial statements.

The financial statements are prepared in accordance with South African Statements of Generally Accepted Accounting Practice and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The trustees acknowledge that they are ultimately responsible for the system of internal financial control established by the organisation and place considerable importance on maintaining a strong control environment. To enable the trustees to meet these responsibilities, the board sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the organisation and all employees are required to maintain the highest ethical standards in ensuring the organisation's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the organisation is on identifying, assessing, managing and monitoring all known forms of risk across the organisation. While operating risk cannot be fully eliminated, the organisation endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The trustees are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The trustees have reviewed the organisation's cash flow forecast for the year to 31 March 2012 and, in the light of this review and the current financial position, they are satisfied that the organisation has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently reviewing and reporting on the organisation's financial statements. The financial statements have been examined by the organisation's external auditors and their report is presented on page 3.

The financial statements set out on pages 5 to 15, which have been prepared on the going concern basis, were approved by the board on 24 October 2011 and were signed on its behalf by:



Chairman

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Trustees' Report

The trustees submit their report for the year ended 31 March 2011.

1. Review of activities

Main business and operations

The company is engaged in not for profit organisation and operates principally in South Africa.

The operating results and state of affairs of the organisation are fully set out in the attached financial statements and do not in our opinion require any further comment.

2. Post balance sheet events

The trustees are not aware of any matter or circumstance arising since the end of the financial year.

3. Authorised and issued share capital

There were no changes in the authorised or issued share capital of the organisation during the year under review.

4. Trustees

The trustees of the organisation during the year and to the date of this report are as follows:

Name:

M King (Honorary President)

KG Obama (Patron)

G Hood (National Chairperson)

M Arthur (Deputy Chairperson)

S Browde (Founder)

Anglican Dioceses of the Transvaal (Permanent Trustee)

Central Islamic Trust (Permanent Trustee)

Methodist Care (Permanent Trustee)

RG Hipkin (Elected Trustee)

M Ramono (Trustee)

E Gerhard (Trustee)

Ilan Ossendryver (Trustee)

5. Secretary

The organisation had no secretary during the year.

6. Auditor

HANCKE POTGIETER will continue in office.

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Statement of Financial Position

Figures in Rand	Note(s)	2011	2010
Assets			
Non-Current Assets			
Property, plant and equipment	2	153,533	232,960
Current Assets			
Trade and other receivables	3	132,610	39,341
Prepaid Expenses		158,424	-
Cash and cash equivalents	4	8,299,264	620,419
		8,590,298	659,760
Total Assets		8,743,831	892,720
Equity and Liabilities			
Equity			
Retained income		273,984	164,484
Liabilities			
Current Liabilities			
Trade and other payables	5	119,092	120,871
Project fund liability		8,350,755	607,365
		8,469,847	728,236
Total Equity and Liabilities		8,743,831	892,720

Statement of Comprehensive Income

Figures in Rand	Note(s)	2011	2010
Revenue	12	-	-
Other income		5,953,746	3,032,355
Operating expenses		(5,977,265)	(3,728,014)
Operating (loss) profit		(23,507)	(695,659)
Investment revenue	6	133,006	31,353
Finance costs	7	1	(152)
Profit (loss) for the year		109,500	(664,458)
Other comprehensive income		-	-
Total comprehensive income (loss)		109,500	(664,458)

Total comprehensive income (loss) attributable to:

Owners of the parent	109,500	(664,458)
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OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Statement of Changes in Equity

Figures in Rand

	Retained income	Total equity
Balance at 01 April 2009	828,942	828,942
Changes in equity		
Total comprehensive loss for the year	(664,458)	(664,458)
Total changes	(664,458)	(664,458)
Balance at 01 April 2010	164,484	164,484
Changes in equity		
Total comprehensive income for the year	109,500	109,500
Total changes	109,500	109,500
Balance at 31 March 2011	273,984	273,984

Statement of Cash Flows

Figures in Rand

	Note(s)	2011	2010
Cash flows from operating activities			
Cash used in operations	8	(197,553)	(487,117)
Interest income		133,006	31,353
Finance costs	1	(152)	
Net cash from operating activities		(64,546)	(455,916)
Cash flows from investing activities			
Purchase of property, plant and equipment	2	-	(245,119)
Sale of property, plant and equipment	2	-	(203)
Net cash from investing activities		-	(245,322)
Cash flows from financing activities			
Movement in project liability		7,743,390	(311,120)
Total cash movement for the year		7,678,844	(1,012,358)
Cash at the beginning of the year		620,419	1,632,778
Total cash at end of the year	4	8,299,263	620,420

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Accounting Policies

1. Presentation of Financial Statements

The financial statements have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice, and the Companies Act of South Africa. The financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits associated with the item will flow to the organisation; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Average useful life
Motor vehicles	4 years
Office equipment	5 years
IT equipment	3 years

The residual value, useful life and depreciation method of each asset are reviewed at the end of each reporting period. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate.

The depreciation charge for each period is recognised in profit or loss unless it is included in the carrying amount of another asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in profit or loss when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

1.2 Tax

In terms of Section 10(1)(cN) of the Income Tax Act no taxation is recognised or calculated.

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Notes to the Financial Statements

Figures in Rand

2011

2010

2. Property, plant and equipment

	2011			2010		
	Cost / Valuation	Accumulated depreciation	Carrying value	Cost / Valuation	Accumulated depreciation	Carrying value
Motor vehicles	337,224	(186,079)	151,145	337,224	(109,448)	227,776
Office equipment	99,253	(99,253)	-	99,253	(99,253)	-
IT equipment	97,884	(95,496)	2,388	97,884	(92,700)	5,184
Total	534,361	(380,828)	153,533	534,361	(301,401)	232,960

Reconciliation of property, plant and equipment - 2011

	Opening balance	Depreciation	Total
Motor vehicles	227,776	(76,631)	151,145
IT equipment	5,184	(2,796)	2,388
	232,960	(79,427)	153,533

Reconciliation of property, plant and equipment - 2010

	Opening balance	Additions	Depreciation	Total
Motor vehicles	38,377	245,119	(55,720)	227,776
Office equipment	1	-	(1)	-
IT equipment	6,191	-	(1,007)	5,184
	44,569	245,119	(56,728)	232,960

3. Trade and other receivables

VAT	131,414	30,637
Staff loans	1,196	8,704
	132,610	39,341

4. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	1,928	1,543
Bank balances	8,297,336	618,876
	8,299,264	620,419

5. Trade and other payables

Leave pay	69,127	51,148
Sundry creditors	49,965	69,723
	119,092	120,871

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Figures in Rand	2011	2010
6. Investment revenue		
Interest revenue		
Bank	133,006	31,353
7. Finance costs		
Interest paid	(1)	152

8. Cash used in operations

Profit before taxation	109,500	(664,458)
Adjustments for:		
Depreciation and amortisation	79,426	56,729
Loss on sale of assets	-	203
Interest received	(133,006)	(31,353)
Finance costs	(1)	152
Changes in working capital:		
Trade and other receivables	(93,269)	133,280
Prepaid Expenses	(158,424)	-
Trade and other payables	(1,779)	18,330

OPERATION HUNGER

(Registration number 001-306NPO)

Financial Statements for the year ended 31 March 2011

Detailed Income Statement

Figures in Rand	Note(s)	2011	2010
Revenue			
Interest received (trading)		12	-
Other income			
Sundry income		28	273,056
Donations and grants received		510,916	452,888
Project fund income released		5,442,802	2,306,411
Interest received	6	133,006	31,353
		6,086,752	3,063,708
Expenses			
		(5,977,265)	(3,728,014)
Operating profit (loss)			
Finance costs	7	1	(152)
		109,499	(664,306)
Profit (loss) for the year			
		109,500	(664,458)
Operating expenses			
Accounting fees		(3,713)	(3,596)
Administration and management fees		-	(164)
Advertising		-	(1,247)
Auditors remuneration		(58,850)	(47,368)
Bank charges		(12,531)	(6,050)
Cleaning		(1,255)	(1,378)
Computer expenses		(3,485)	(2,997)
Consulting and professional fees		-	(478)
Depreciation, amortisation and impairments		(79,426)	(56,729)
Employee costs		(313,784)	(798,731)
Project expenses		(5,245,988)	(2,352,222)
Insurance		(16,432)	(34,923)
Lease rentals on operating lease		(40,670)	(62,295)
Loss on disposal of assets		-	(203)
Motor vehicle expenses		(97,221)	(176,332)
Postage		(1,574)	(2,008)
Printing and stationery		(924)	(6,141)
Repairs and maintenance		(5,364)	(7,907)
Security		(4,607)	(4,200)
Staff expenses		(39,081)	(70,144)
Subscriptions		-	(1,228)
Telephone and fax		(49,564)	(64,637)
Travel - local		(2,796)	(27,036)
		(5,977,265)	(3,728,014)





Operation Hunger is a registered not-for-profit Organisation and has worked tirelessly since 1980 to provide the health and social well-being of the vulnerable and disadvantaged people of South Africa.

Development • Nutrition • Relief

This Report was sponsored by:

